Professional Inter-university Management for Educational networking

abbreviated

PRIME networking

International non-profit Association

Moniteur Belge (Belgian Official Journal) of 12 September 2001 Identification Number:

The Statutes

The undersigned

- Ms Barbara Centkowska, authorised by the university 'Karol Adamiecki University of Economics in Katowice', 40-287 Katowice, ul. 1-go Maja 50, Poland
- Ms Sandra Kraze, authorised by the university 'Banking Institution of Higher Education', K. Valdemara iela 1b, Riga, LV 1819, Latvia
- Ms Bettina Burger-Menzel, authorised by the university 'Fachhochschule Brandenburg', Magdeburger Strasse 50, 14770 Brandenburg an der Havel, Germany
- Ms Azucena Perez-Alonso, authorised by the university 'Fachhochschule Joanneum', A-8605 Kapfenberg, Werk-VI-Strasse 46, Austria
- Mr Eggert Tryggvason, authorised by the university 'Taekniskoli Islands', Höffoabakki 9, IS—112 Reykjavik, Iceland
- Ms Arja Hokkanen, authorised by the university 'Mikkeli Polytechnics Business Schools', Päämajankuja 4, 50100 Mikkeli, Finland
- Ms Melina Papaconstantinou, authorised by the university 'Technological Educational Institution of Kavala', Agios Loukas 654 04
- Mr Hans Martin Rugstad, authorised by the university 'Telemark University College', Hallvard Eikas plass, N-3800 Bo, Norway
- Ms Laura Ripoll Martinez, authorised by the university 'Universitat de Girona', Plaça Sant Domenec 3, 17071 Girona, Spain
- 10. Mr Jacques Tichon, authorised by the university 'Haute Ecole Paul-Henri Spaak', Rue Royale 150, 1000 Brussels, Belgium
- Mr Jacques Lebegge, authorised by ASBL 'Indutec, Association des Instituts Supérieurs Industriels de la Région de Bruxelles-Capitale, Rue du Tir 14, 1060 Brussels, Belgium
- Ms Regina Nabais, authorised by the university 'Instituto Politecnico de Coimbra', Av.Dr.Marnoco e Sousa, 30-3000-271 Coimbra, Portugal
- 13. Mr Valdimir Chalupsky, authorised by the university 'Brno University of Technology , Technicka 2, 616 69 Brno, Czech Republic
- Mr Bernard Baeyens, authorised by the 'Universidad de Ibagué', Barrio Ambala, Apartado Aereo 487, Ibagué, Colombia
- 15. Ms Gudrun Paulsdottir, authorised by the Mälardalen University, Box 883, 72123 Vasteras, Sweden

They all assembled as Responsible Leaders of their Member Institution at the PRIME Networking General Assembly in Brandenburg on 13 October 2004.

On that day the General Assembly unanimously agreed to the Amendment of the Statutes published in the 'Moniteur Belge' (Belgian Official Journal) of 12 September 2001 and as a result the General Assembly now presents the statutory institutional contract of the Association as follows:

Article 1

I. Form, Name, Registered Office

The Association is called

"PRofessional Inter-university Management for Educational networking" (PRIME networking), a non-profit Association.

Article 2

The Registered Office of the Association is located at 150 rue Royale, 1000 Brussels in the iudicial district of Brussels.

- The secretariat of the Association is located at the Universitat de Girona, Escola Politècnica Superior, Campus Montilivi, 17071 Girona, Spain.
- The Registered Office may be relocated to another address in Belgium and the secretariat to another address in Belgium or abroad by simple decision of the General Assembly, published in the Annexes of the Moniteur Belge within 30 days.
- The Association may establish branch-offices in Belgium or abroad by simple decision of the Executive Board.
- The working language of the Association shall be English and French.

Article 3

II. Purpose and Objectives

- 1. It is the Association's purpose to develop and promote cross-cultural and interdisciplinary training, academic programmes and research in Belgium as well as abroad that add value to existing education, research and training responsive to a changing global environment.
- 2. It is also the Association's purpose to facilitate co-operation between universities and enterprises and improve the exchange of information and know-how.
- 3. In view of this mission, an objective of the Association is to promote activities which enable the exchange of experience and information regarding higher education regulations and policies among its members. To this end it shall establish contacts with higher education policy- making bodies.
- 4. In view of this mission, it is also one of the Association's objectives to support members who intend to develop research with a European perspective, by making joint applications to secure funding both for such research, and for the development of the education provision in general.
- 5. In view of this mission, a further objective is to promote activities in order to harmonise levels of quality for university education amongst its members and to maintain standards for effective monitoring.
- 6. The Association may provide opportunities for educational staff development through staff mobility and may assist university policy makers in developing the academic culture of their institutions.
- 7. In view of this mission, a final objective is to promote activities that will enhance the opportunities for student mobility. To facilitate this mobility the Association shall foster implementation of a European Community Credit Transfer System, such as ECTS.

Article 4 III. Duration

The Association is established for an indefinite period. It can be dissolved at any time according to the regulations provided for by the law.

Article 5.1 IV. Membership

The present association shall be comprised of members and associate members, these being:

- universities: all types of state authorised institutions of higher education which offer at least a bachelor's degree or the equivalent
- interface institutions linking universities and enterprises
- professional bodies and adjunct partners involved with university education

Each members and associate members shall appoint a responsible leader as representative to the General Assembly.

Article 5.2

At the ratification of the constitution of the Association the founding members shall be known as members and shall sign these statutes.

Article 5.3

The terms for admission of members and associate members are as follows:

- 1. Members:
 - a) are a university or an interface university enterprise;
 - b) have been committed to the PRIME organisation for at least 2 years;
 - c) provide high quality education;
- 2. Associate members:
 - a) are a university or an interface university enterprise;
 - b) are professional bodies and adjunct partners involved with university education;
 - c) provide high quality education.

Article 5.4

Only members are eligible to vote. They shall have the rights and privileges provided by Belgian law. The number of members is unlimited but shall not be less than five.

Associate members shall have the right to participate in the activities and meetings of the Association in an advisory function.

Article 5.5

Application for members and associate members shall be addressed to the Managing Director of the Association. Applicants may be required to enclose with their application a copy of the statutes of their institution and shall indicate in their application the name of the person who shall initially represent them. The General Assembly is not required to substantiate its decision in case of refusal to admit.

Article 6

Resignation - Exclusion

Membership shall cease:

- by voluntary resignation subject to notification of minimum six months. The resigning member shall be liable for the subscriptions due including for the year of resignation;
- by exclusion of a member or an associate member in the event of subscription payment in arrears for two years or in the event of insignificant contributions to the success of the Prime Network, upon the evaluation by the Executive Board. The proceedings shall be determined by secret vote at the General Assembly by a majority of two-thirds of the members present or represented by proxy. A member whose membership has been terminated shall have no right to draw on the Association's funds.
- Any member or associate member who does not observe the dispositions of the current statutes, of the rules of procedure, of resolutions by the General Assembly or by the Executive Board, or any member that prejudices the Association's objectives in any way, can be excluded by resolution of the General Assembly if the resolution is carried unanimously minus one vote.

Article 7 V. Subscriptions

The General Assembly shall set the annual subscription at a maximum rate of 1500 EUROS for members and associate members, which is due on 1 July of the forthcoming financial year.

Article 8.1

VI. The General Assembly

The General Assembly is the sovereign authority of the Association. It is composed of the members and the associate members of the Association. Associate members attend the assembly as consultants.

Article 8.2

The annual meeting shall formulate the general policy and also:

- elect the Managing Director and the Executive Officers of the Executive Board
- approve the accounts and financial statements of the past financial year and approve the budget for the following year
- set the amount of the annual subscriptions
- grant the exemption from personal liability to Executive Officers and to the two members of the General Assembly who have audited the accounts
- launch new projects and programmes
- evaluate current projects
- amend statutes and rules of procedure
- resolve voluntary dissolution of the Association
- · admit and exclude members and associate members

Article 8.3

The General Assembly shall be held at least once a year and shall be chaired by the Managing Director. An extraordinary meeting may be held whenever the interest of the Association so requires. It shall be called if at least four members so demand.

The exact time and place of the General Assembly shall be determined by the Managing Director. All members are to be issued a written notice with an agenda at least one week in advance by e-mail.

The agenda shall be set by the Executive Board.

Article 8.4

A member may appoint another member as a proxy for the General Assembly except that no member may act as a proxy on behalf of more than one member at any one time.

The General Assembly can only pass resolutions if at least half of the members are present or represented. If such a quorum is not present, a subsequent General Assembly shall be convened with the same agenda as above, which shall be entrusted to act on the proposals whatever the number of members present or represented.

Resolutions shall be passed by a simple majority of the votes of the members in person or by proxy, exceptional cases provided for in the present Statutes notwithstanding,

In case of a draw the Managing Director decides. In case of absence of the Managing Director she/he shall be represented by the eldest Executive Officer.

Article 8.5

The resolutions of the General Assembly shall be entered in a minutes book which is signed by the Managing Director and one member of the Executive Board. The minutes book is kept at the registered office of the Association, where all members may consult it without taking it away.

Article 9

The General Assembly can convene validly on the dissolution of the Association or the amendment of the statutes only if two-thirds of the members are present or represented. All resolutions shall be passed by a two-third majority vote, and by an unanimous vote if the amendment is related to one of the objectives of the Association. If two-thirds of the members are not present or represented at the first meeting, a subsequent Assembly shall be convened on the same conditions as above, which shall be entrusted to act on the proposal whatever the number of members present or represented.

Article 10.1

VII. The Executive Board

The affairs of the Association shall be managed by an Executive Board.

The Executive Board shall be comprised of a Managing Director, Executive Officers and Executive Secretariat Members.

The Managing Director and the Executive Officers of the Executive Board shall be elected by the members of the General Assembly for a period of three years.

Six Executive Officers from six different institutions shall be elected by the General Assembly.

The six Executive Officers shall represent the strategic tasks which fulfil the general PRIME objectives.

The Executive Secretariat shall be comprised of the Managing Director, an Executive Secretary and a Treasurer. The Executive Secretary may also serve as the Treasurer of the Association. The Executive Secretary and the Treasurer shall be appointed by the Managing Director for a period of three years. The Executive Secretary and the Treasurer have no vote at the Executive Board meetings.

Article 10.2

The members of the Executive Board may be dismissed by the General Assembly by a majority of two-thirds of the members present or by proxy.

Article 10.3

The Executive Board members shall have no personal liability for obligations of the Association; their responsibility is limited to the execution of their mandate.

Article 10.4

The Executive Board meetings are called by e-mail by the Managing *Director* on at least one month's notice. They shall be chaired by the Managing Director. In absence of the Managing Director, or in the event of her/ his inability to act, the meeting is chaired by the Executive Secretary or an Executive Officer appointed by the Executive Board. Executive Board meetings are to be held at least twice a year to conduct the regular business of the Association, and may also be called by two Executive Officers. The meetings shall be held in the place indicated in the invitation.

Article 10.5

One half of the Executive Officers of the Executive Board in person or by proxy shall constitute a quorum for the transaction of business at any meeting of the Executive Board. Any Executive Board member can authorise as proxy another Executive Board member to represent herself/ himself and use her/his vote at a specified meeting. An Executive Board member may have only one proxy.

All decisions of the Executive Board are passed by a simple majority vote. In case of a draw the managing director has a double vote.

Article 10.6

The minutes of the Executive Board meetings are signed by the Managing Director and the Executive Secretary. They are kept in a specific register. The copies or extracts are signed by the Managing Director or by the Executive Secretary.

Article 10.7

The Managing Director shall be the principal executive officer of the Association. She/he shall, with the Executive Secretary and the Treasurer, supervise and control all the business and affairs of the Association and perform other duties as may be prescribed by the Executive Board. She/he shall have the authority to take any administrative or disposition actions that are in the interest of the Association.

The Executive Board is empowered to act in all cases except those that are specifically determined to the General Assembly by Belgian state law or by these Statutes.

The Executive Board has the authority to resolve all operations following from Article 3 of these Statutes concerning the objectives of the Association.

Article 10.8

The Executive Board may appoint working committees. The Board determines the restrictions of their mandate, duties and terms. The Board may co-opt, on the basis of their

competence, appropriate persons as advisers or observers.

Article 10.9

The Managing Director is responsible for the Secretariat. The Executive Board is responsible for the budget and accounts of the Association. The Managing Director authorises the expenditures within the limits of the annual budget.

Article 10.10

Any document engaging the Association financially, any document of day-to-day management, any representation in court and any authorisation shall be signed jointly by the Managing Director and the Treasurer, unless a specific authorisation has been granted by a special resolution of the General Assembly or the Executive Board. The Managing Director and the Treasurer shall not need to justify their authorisation to a third party.

Article 10.11

The Managing Director may sign contracts and official documents of the Association which the Executive Board has authorised to be executed.

In case of her/his inability to act, two Executive Officers will be authorised to sign.

Article 11 VIII. Rules of Procedure

Rules of Procedure shall be composed by the Executive Board and approved by the General Assembly and shall have executive authority for all the members and the associate members. Amendment to the Rules of Procedure shall be passed by a two-thirds majority vote of the members present or represented at the General Assembly.

IX. Various Dispositions

Article 12

Budgets and Accounts

The financial year of the Association shall begin on 1st July and end on 30th June of every year.

The Executive Board shall submit for approval by the General Assembly the annual report in writing of the accounts of the past year and the budget for the forthcoming year.

The accounts shall be audited by two members of the General Assembly who are not on the Executive Board.

The financial resources of the Association shall consist of:

- · subscriptions of members;
- grants, donations or bequests made on its behalf;
- · income from services rendered;
- interest and any other revenues.

This enumeration is not restrictive.

All the funds of the Association shall be deposited in such banks or trust companies as the Treasurer with the approval of the Executive Board may select.

Article 13

Dissolution and Regulations

Should the Association cease to exist, or cease to act as an Association, the mode of dissolution and liquidation of the Association shall be determined by the General Assembly. In case of dissolution of the Association, the General Assembly shall empower an executor of the Association and define her/his mandate. The allocation of the net assets shall vest in an association or institution with non profit purposes and with similar objectives to that of the Association. If at the time of dissolution the Association has net liabilities, these liabilities shall be met equally by all the members of the Association.

The General Assembly shall have the power of dissolution or liquidation of the Association according to Article 9.

Article 14

General Dispositions

All other cases not provided for under these Statutes, including publications to be made in the Annexes of the Moniteur Belge, shall be settled in accordance with the law.

Article 15

General Dispositions

In the case of a dispute arising from the execution of the current statutes, from the dissolution of the Association, from the resignation of one of the parties, the parties shall try to settle out of court. If an amicable settlement cannot be reached within 30 days of notification to the Managing Director or the Executive Board by a member or an associate member, any dispute regarding the current statutes will be settled in the registered office of the Association by an Arbitrational Board. Each party engaged in the dispute shall appoint an arbitrator. An additional arbitrator (or two arbitrators, if the total amount of arbitrators is an odd number) shall be selected by the Executive Board. This additional arbitrator shall chair the Arbitrational Board. The Association can appeal to CEPANI (Centre belge pour l'étude et la pratique de l'arbitrage national et international) for the appointment of arbitrators.

Article 16

General Dispositions

The members and associate members shall commit themselves to truthful and loyal observation of the objectives on which the Association is founded. The membership of the Association must abide rightfully by the current Statutes, by the Rules of Procedure, and by the regular resolutions taken by the Executive Board, the General Assembly or the arbitrators in case of dispute mentioned in Article 15.

Transitional Dispositions No.1

The first financial year of the Association shall end on 30 June 2002.

The first ordinary General Assembly convened in Katowice on 12 September 2001.

The present General Assembly unanimously agreed to accept

- the following Responsible Leaders of Members:
 - 1. Ms Barbara Centkowska of the 'Karol Adamiecki University of Economics in Katowice'
 - 2. Mr Hans Lembke of the 'Fachhochschule Brandenburg'
 - 3. Ms Arja Hokkanen of the 'Mikkeli Polytechnics Business Schools'
 - 4. Ms Melina Papaconstantinou of the 'Technological Educational Institution of Kavala'
 - 5. Mr Hans Martin Rugstad of the 'Telemark University College'
 - 6. Ms Laura Ripoll Martinez of the 'Universitat de Girona'
 - 7. Mr Jacques Tichon of the 'Haute Ecole Paul-Henri Spaak'
 - 8. Mr Jacques Lebegge of the 'ASBL Indutec'
 - 9. Ms Anna Putnova of the 'Brno University of Technology'
- the following Responsible Leaders of Associate Members:
 - 1. Ms Sandra Kraze of the 'Banking Institution of Higher Education'
 - 2. Ms Margareth Gfrerer of the 'Fachhochschule JOANNEUM
 - 3. Mr Sverrir Arngrimsson of the 'Taekniskoli Islands'
 - 4. Mr Vladimir Penjak of the 'University of Technology of Kosice'5. Mr Pedro Maranha of the 'Instituto Politecnico de Coimbra'

They accepted their mandates, which are free of charge.

To the Executive Board have been elected and appointed:

- 1. the Managing Director: Ms Anne-Marie van Oost
- 2. the Executive Officers (6):
 - Ms Barbara Centkowska
 - Ms Sandra Kraze
 - Ms Margareth Gfrerer
 - Ms Regina Schalinski
 - Ms Judith Torvik
 - Ms Melina Papaconstantinou
- 3. the Treasurer: Mr Marc Van den Daele
- 4. the Executive Secretary: Mr Marc Van den Daele

They accepted their mandates, which are free of charge.

Drawn up in Katowice, in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 12 September 2001

Transitional Dispositions No.2

agreed upon at the second ordinary General Assembly in Reykjavik on 25 September 2002

- to accept as an <u>Associate Member</u>: Corporacion Universitaria de Ibagué- Coruniversitaria, Barrio Ambala, Apartado Aereo 487, Ibagué Columbia
- to accept as Responsible Leaders
 - 1. Mr Bernard Bayens of the Associate Member 'Corporacion Universitaria de Ibagué'
- 2. Ms Regina Nabais of the Member 'Instituto Politecnico de Coimbra'

(instead of Mr Pedro Maranha)

Transitional Dispositions No.3

agreed upon at the third ordinary General Assembly in Girona on 24 September 2003

1. Amendments

- Art.2: addition: in the judicial district of Brussels
- Art.2: addition: The working language of the Association shall be English and French.
- Art.7: change: The General Assembly shall set the annual subscription at a maximum rate of 1500 Euros. for members and associate members ... (instead of 400 Euros)
- Art.8.2: addition: The annual meeting shall formulate the general policy and also:
 - elect ..., approve..., evaluate ...
 - grant the exemption from personal liability to executive officers and to the two members of the General Assembly who have audited the accounts.
- Art. 8.3: change: An extraordinary meeting of the General Assembly may be held whenever the interest of the Association so requires. It shall be called if at least *four* members so demand. (*instead of three*)
- Art. 13: addition: Dissolution and Regulations: ... The allocation of the net assets shall vest in an association or institution *with non profit purposes* and with similar objectives to that of the Association.

The General Assembly has authorised Mr Jacques Lebegge and Mr Jacques Tichon, Responsible Leaders of two of its members to validate the French translation of the English Statutes and Statute amendments and of the English Minutes of Executive Board Meetings and General Assemblies.

2. Membership Decisions

The General Assembly unanimously agreed

- to accept 4 Associate Members as Members :
 - FH JOANNEUM, Kapfenberg, Austria
 - Technical University of Iceland TUI, Reykjavik, Iceland
 - Banking Institution of Higher Education, Riga, Latvia
 - Instituto Politéchnico de Coimbra, Portugal
- to accept the following Responsible Leaders of Members:
 - 1. Mr Vladimir Chalupsky of the 'Brno University of Technology'

(instead of Ms Anna Putnova)

2. Ms Azucena Perez-Alonso of the 'Fachhochschule JOANNEUM'

(instead of Ms Margareth Gfrerer)

3. Mr Eggert Tryggvason of the 'Technical University of Iceland – TUI'

(instead of Mr Sverrir Arngrimsson)

4. Ms Bettina Burger-Menzel of the 'Fachhochschule Brandenburg'

(instead of Mr Hans Lembke)

They accept their mandates, which are free of charge.

Transitional Dispositions No.4

agreed upon at the fourth ordinary General Assembly in Brandenburg on 13 October 2004

1. Membership Decisions

The General Assembly unanimously agreed

- to accept as member the associate member *Universidad de Ibagué Coruniversitaria* (formerly called *Corporacion Universitaria de Ibagué*)
- to accept as associate member Mälardalen University

Box 883, 72123 Vasteras, Sweden

with as Rector: Dr Eva Björck-Akesson

with as Responsible Leader: Ms Gudrun Paulsdottir

- to exclude from membership the associate member University of Technology of Kosice

2. Election of the Executive Board

The General Assembly elected and appointed the following candidates to the Executive Board for a period of three years:

- as Managing Director: Ms Anne-Marie van Oost
- as Executive Officers (6):
 - Ms Barbara Centkowska
 - Ms Sandra Kraze
 - Mr Jacques Lebegge
 - Ms Azucena Péres Alonso
 - Ms Regina Schalinski
 - Ms Judith Torvik

They accepted their mandates which are free of charge.

Drawn up in Brussels,

in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 25 October 2004

Transitional Dispositions No.5

agreed upon at the fifth ordinary General Assembly in Mikkeli on 3 November 2005

Membership Decisions

The General Assembly unanimously agreed to accept as associate members

- Herning Institute of Business Administration & Technology, HIBAT
 Birk Centerpark 15, DK-7400 Herning, Denmark
 with as Rector: Dr Carsten Laustsen
 with as Responsible Leader: Mr Ebbe Rasmussen
- Vilnius Gediminas Technical University
 Sauletekio al.11, LT-10223, Vilnius, Lithuania
 with as Rector: Prof. Romualdas Ginevicius
 with as Responsible Leader: Ausra Pelediene

The General Assembly was informed that the *Technical University of Iceland – TUI* has merged into the *Reykjavik University* which will continue to take on the membership duties of the former Institution. The rector is Dr.Gudfinna Bjarnadottir.

The General Assembly unanimously agreed to accept as Responsible Leader

- Mr Sverrir Arngrimsson of the *Reykjavik University* (instead of Mr Eggert Tryggvason) He accepted his mandate, which is free of charge.

Drawn up in Brussels,

in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 10 November 2005

Transitional Dispositions No.6

agreed upon at the sixth ordinary General Assembly in Lille on 3 November 2006

Membership Decisions

The General Assembly unanimously agreed to accept as <u>associate member</u> *Institut Universitaire de Technologie "A" de Lille* with as Rector: Mr Henri Bocquet and as Responsible Leader: Mr François Cudel. He accepted his mandate, which is free of charge.

The General Assembly was informed that the *Herning Institute of Business Administration and Technology, HIBAT* has merged into the *University of Aarhus, Institute of Business & Technology* which will continue to take on the membership duties of the former Institution. Their rector is Dr. Erik Ernøe-Kølhede. Responsible Leader remains Mr Ebbe Rasmussen.

The General Assembly was informed that the *Mikkeli Politechnic Business School* has merged into the *Mikkeli University of Applied Sciences* which will continue to take on the membership duties of the former Institution. Their rector is Dr.Erkki Karppanen. The acting Responsible Leader is Ms Mara-Liisa Kakkonen. She accepted her mandate, which is free of charge.

The General Assembly unanimously agreed to accept as Responsible Leader Ms Maria de Fatima Armas of the *Instituto Politecnico de Coimbra* (instead of Ms Regina Nabais) She accepted her mandate, which is free of charge.

Drawn up in Brussels,

in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 10 November 2006

Transitional Dispositions No.7

agreed upon at the seventh General Assembly in Brussels on 29 October 2007

1. Membership Decisions

The General Assembly unanimously agreed to accept as <u>associate member</u>

Hanze University Groningen (from Groningen, The Netherlands)
with as Rector Drs H.J.Pijlman and as Responsible Leader Dr H.J. van der Bijl.
He accepted his mandate, which is free of charge.

The General Assembly unanimously agreed to accept as members

- the associate member Vilnius Gediminas Technical University

(from Vilnius, Lithuania)

- the associate member *University of Aarhus, Institute of Business &Technology* (from Aarhus, Denmark)

The General Assembly was informed that the

- Banking Institution of Higher Education of Riga, Latvia, has changed its name into School of Business and Finance (Banku augstkola).
- Institut Universitaire de Technologie "A" de Lille1 has changed its name into Université des Sciences et Technologies de Lille 1
- Brno University of Technology appointed a new Responsible Leader:

 Mr Ivan Meznik.

2. Election of the Executive Board

The General Assembly elected and appointed the following candidates to the Executive Board for a period of three years:

to the position of Managing Director: Ms Laura Ripoll

to the position of Executive Officer: - Ms Barbara Centkowska

- Ms Jacques Lebegge

- Mr Dimitrios Maditinos

Ms Azucena Péres-Alonso

- Ms Lluis Prats Planaguma

Ms Regina Schalinski

The Managing Director, Ms Laura Ripoll, appointed as Secretary and Treasurer

- Ms Patricia Eyskens

Drawn up in Brussels,

in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 8 November 2007

Transitional Dispositions No.8

agreed upon at the eight General Assembly in Oliveira do Hospital (Portugal) on 23rd October 2008

Membership Decisions

The General Assembly unanimously agreed to accept as member:

the associate member Mälardalen University (from Vasteras, Sweden)

The General Assembly unanimously agreed to accept as Responsible Leader:

Mr. Lluís Prats Planagumà of the Universitat de Girona (instead of Mrs. Laura Ripoll). He accepted his mandate which is free of charge.

Drawn up in Girona,

in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 15th December 2009

Transitional Dispositions No.9

agreed upon at the ninth General Assembly in Riga (Latvia) on 22^{nd} October 2009

Membership Decisions

The General Assembly unanimously agreed to accept as member:

the associate member *Hanze University Groningen/SIBK* (from Groningen, The Netherlands)

The General Assembly unanimously agreed to accept as Responsible Leader:

- *Ms. Margrét Jónsdottir* of *Reykjavík University* (instead of Mr. Sverrir Arngrimsson. She accepted her mandate which is free of charge.
- Ms. Maria Joao Cardoso of Instituto Politécnico de Coïmbra (instead of Ms. Maria de Fatima Armas). She accepted her mandate which is free of charge.

Drawn up in Girona,

in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 15th December 2009

Confidential Page 16 21/03/2013

Transitional Dispositions No.10

agreed upon at the tenth General Assembly in Herning on 13th October 2010

1. Membership Decisions

The AGM decided to accept as new Responsible Leader:

Ms. Eeva Virtanen for Mikkeli University of Applied Sciences, Finland (replacing Ms. Minna Heikkinen). Ms. Eeva Virtanen accepted her mandate free of charge.

2. Election of the Executive Board

The General Assembly elected and appointed the following candidates to the Executive Board for a period of three years:

to the position of Managing Director: - Ms Laura Ripoll

to the position of Executive Officer: - Mr Dimitrios Maditinos

- Mr Pablo Camacho Sanhueza

- Ms Maria Joao Cardoso

- Ms Azucena Pérez-Alonso

Mr Lluís Prats PlanagumàMs Regina Schalinski

They accepted their mandates which are free of charge.

The Managing Director, Ms. Laura Ripoll, appointed as Secretary and Treasurer:

- Ms. Isabel Costa (replacing Ms. Patricia Eyskens)

Drawn up in Girona,

in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 17th January 2012

Transitional Dispositions No.11

agreed upon at the eleventh General Assembly in Västeras on 26th October 2011

1. Amendments

- **Article 5.5: removal:** Admission to associate membership shall be granted if the applicant is officially invited by two members.

2. Membership Decisions

The General Assembly unanimously agreed to accept as associate member: *Università Carlo Cattaneo* (from Castellanza, Italy) with as Rector *Mr. Valter Lazzari* and as Responsible Leader *Ms. Cristina Colombo*. She accepted her mandate, which is free of charge.

The General Assembly unanimously agreed to accept as full member: *Universidad de Ibagué* (from Ibagué, Colombia)

The General Assembly was informed about the withdrawal from the network of *Reykjavik University* (Iceland)

The General Assembly was informed that the

- Haute Ecole Paul Henri Spaak appointed a new Responsible Leader: Mr. François Debast, replacing Mr. Jacques Lebegge.
- University of Economics in Katowice appointed a new Responsible Leader: Ms Dominika Janik-Hornik, replacing Ms. Barbara Centowska.
- Hanzehogeschool Groningen (Netherlands) appointed a new Responsible Leader: Ms. Henriette Margaretta Vlogman-Moesker, replacing Mr. Dan van der Bijl.
- L'Institut Universitaire de Lille 1 (France) appointed a new Responsible Leader: Mr. Georges Bobowski, replacing Mr. François Cudel.

Drawn up in Girona,

in as many copies as there are parties, plus two copies meant for the legal formalities of the publication, on 17th January 2012